

## Welcome to the Board of Early Care and Learning

#### August 20, 2015



Bright from the Start: Georgia Department of Early Care and Learning

**Approval of Agenda and Minutes** 



# Approve 8-20-15 agenda Approve 5-14-15 minutes

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## Inspiration Dr. Luann Purcell



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## A Story of Another Sally...



# Remember...it MUST always be about the children!

0 0



## **Board Member Updates**

Board members report on their recent DECAL-related activities in their districts.



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## **Commissioner's Update**

### Amy M. Jacobs Commissioner



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## What is CCDF?



- Child Care and Development Fund
- \$5.3 billion block grant program that provides funding to states, territories, and tribes to provide access to child care services for lowincome families and to improve the quality of child care.
- Georgia receives approximately \$189M annually.



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## What is CCDF Reauthorization?



Child Care and Development Block Grant (CCDBG) Act of 2014:

- Reauthorizes CCDF through FY 2020
- Focuses on balancing dual purposes
  - To promote economic self-sufficiency for lowincome families
  - To support healthy development and school readiness needs of children

## Significant Advancements of Reauthorization

- Makes child care safer
  - defining health and safety requirements for child care providers
  - requiring background checks and inspection of facilities
- Provides more stability for parents and children through family-friendly eligibility policies
- Improves the quality of child care
- Helps parents better understand child care choices by making information about providers
  - more accessible
  - more transparent











## Implementation and Effective Dates



- Kristie Lewis and Ira Sudman = CCDF Co-administrators for Georgia
- CCDF State Plan due March 1, 2016 for FY 2016-2018 (three-year plan)
- Actions required:
  - Internal DECAL planning
  - Board updates
  - On-going technical assistance from ACF/OCC
  - External stakeholder dialogue
    - Governor's Office and other state departments
    - Providers
    - Partners
    - Citizens (Public Hearings)
    - Other

## **Employee and Customer Service Survey**



- Developed by DECAL and Georgia State University (primarily DECAL)
- Conducted and analyzed by Georgia State University
- Employee Survey
  - Full-time employees
  - Conducted March 2015 (Georgia State University)
  - $\sim$  n = 247 or 82% of 303 DECAL employees
- Customer Service Survey
  - Focused on CCS Sent to all licensed providers
  - Conducted May 2015
  - N=960 (20% Response Rate)

## **Employee Survey: Results**



Top Five Responses (Mean, % SA and A)	N	Mean	% Agree & Strongly Agree
I am proud of our achievements as an organization.	245	4.2	88
I expect to be employed by the agency 12 months from now.	241	4.2	85
My direct supervisor supports my need to balance work and family issues.	246	4.2	84
My direct supervisor is accessible.	246	4.2	83
My direct supervisor keeps me updated about important matters and changes.	246	4.2	83

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## **Employee Survey: Results**



Items below 70% (% SA or A, Mean)	Ν	Mean	% Agree & Strongly Agree
Overall, the Commissioner and Deputy Commissioners are easy to talk to.	205	3.8	69
Any stress associated with my job is manageable.	245	3.7	66
Change and innovation are encouraged at DECAL.	243	3.7	65
Overall, the Commissioner and Deputy Commissioners are accessible.	211	3.7	65
I feel that I am sufficiently recognized for my work.	245	3.6	57
All work units (e.g., CCS, Quality, Pre-K, System Reform, Federal Programs, IT, Audits, Legal, Nutrition, Research) work together to ensure that DECAL functions like one department.	243	3.3	40

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## **Employee Survey Conclusions**



- The results of the employee survey are good.
  - 71% of the respondents rated employee satisfaction a 4 or a 5, up from 65% last year.
- More than half of the respondents agreed or strongly agreed with all but one of the 23 items used to measure workplace quality.
  - The exception, as it was the last two years, is "All work units work together to ensure that DECAL functions like one department."

# Customer Service Survey: Profile of Respondents



				N	%		
By Department	N	%	Pre-K Grantee	283	49.5%		
CCLC	571	60%					
			Quality Rated	535	65%		
Family	351	351	351	351 37%			
,							
			Compliant (Yes)	839	87%		
Group	38	4%	4%	Compliant (Unknown)	39	4%	

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### **Customer Service Survey: Results**



	% Agree & Strongly Agree	Mean
Overall, Child Care Services supports my program in meeting health and safety regulations.	87	4.1
Child Care Services staff are courteous and polite.	82	4.1
It is easy for me to obtain information from Child Care Services.	72	3.8
Overall, Child Care Services does not operate with a "gotcha" mentality.	71	3.8
Child Care Services applies rules and regulations in a fair and unbiased manner.	68	3.8

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### **Customer Service Survey: Results**



	% Agree & Strongly Agree	Mean
Core Rules have been fully explained to me by my Licensing Consultant.	80	4.0
I understand the difference between core rules and non- core rules.	81	4.0
I understand the way that core rules determine my compliance designation.	83	4.0
I believe the current rules and regulations reflect appropriate health and safety practices in child care.	82	4.0

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**Customer Service Survey Conclusions** 



- CCS is highly rated on most aspects of customers' experiences.
- At least 75% of all respondents rated CCS a 4 or 5 on 84% of the items.
- Areas of improvement include accessing information and DECAL's role as regulator. The latter relates to customers' perceptions of consistency and fairness.

## **Economic Impact Study**



- Measures the economic impact of Georgia's child care industry using an established estimated model
- Follow-up to 2008 study:
  - Study conducted by partnership between UGA and GSU
- Provides critical workforce data
- Results published in September/October 2015

## **Economic Impact Study Road Shows**



- Five policy forums planned:
  - Valdosta: September 29
  - Macon: October 14
  - Atlanta: October 21
  - Athens: October 23
  - Dalton: TBD
- Purpose: to share facts of economic impact with local government and business leaders, child care providers, advocacy and civic organizations; etc.
- Board members invited and encouraged to attend

## **Special Recognition: Human Resources**



In May, the Georgia Department of Administrative Services recognized DECAL for best practices in Human Resources classification and performance management.



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## Questions & Comments from Board



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## Finance, Legislative, and CAPS Update

## Ray Higgins Deputy Commissioner for Finance and Administration



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## **Finance Update**



FY 2015 Summary						
Data as of June 30th	Budget	Remaining Balance	% Remaining			
	B	Y PROGRAMS				
Child Care Services	\$245,250,159	\$245,250,158	\$1	0%		
Pre-K + (HS)	\$314,457,567	\$312,211,532	\$2,246,035	1%		
Quality Initiatives	\$24,137,014	\$24,137,013	\$1	0%		
Nutrition	\$131,927,685	\$131,927,685	\$0	0%		
Total Expenses	\$715,772,425	\$713,526,388	\$2,246,037	0%		

BY FUNDING SOURCE					
State General	\$55,493,488	\$55,493,488	\$0	0%	
State Lottery	\$314,300,032	\$312,053,998	\$2,246,034	1%	
Federal	\$345,903,052	\$345,903,049	\$3	0%	
Other	\$75,853	\$75 <i>,</i> 853	\$0	0%	
Total Funds	\$715,772,425	\$713,526,388	\$2,246,037	0%	

\* Includes encumbrances.

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## Finance Committee – Budget Request



Department of Early Care and Learning	Current FY16 Budget**	Proposed AFY16 Budget	Proposed FY17 Budget
	BY PRO	GRAMS	
Child Care Services	\$258,637,214	\$258,637,214	\$258,637,214
Pre-K + (HS)	\$321,470,348	\$321,470,348	\$321,470,348
Quality Initiatives	\$37,512,775	\$37,512,775	\$37,512,775
Nutrition	\$138,000,000	\$138,000,000	\$138,000,000
Total Expenses	\$755,620,337	\$755,620,337	\$755,620,337

BY FUNDING SOURCE					
State General	\$55,527,513	\$55,527,513	\$55,527,513		
State Lottery	\$321,295,348	\$321,295,348	\$321,295,348		
Federal	\$378,637,476	\$378,637,476	\$378,637,476		
Other	\$160,000	\$160,000	\$160,000		
Total Funds	\$755,620,337	\$755,620,337	\$755,620,337		

\*\*FY16 budget as of Amendment 2

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## Legislative Update





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## CAPS Performance Audit Follow Up Report



- Original performance audit released in March 2013
- Results of the follow up report
  - "DECAL has taken steps to address all of the findings."
  - "DECAL has begun to establish internal controls to manage the program more efficiently and effectively."
  - Three findings fully addressed; six partially addressed
- Significant action cited in follow up report
  - DECAL created an Audits and Compliance Division
  - 25 indictments of CAPS participants and providers
  - New legislation to improve child safety by requiring a national fingerprint based background check



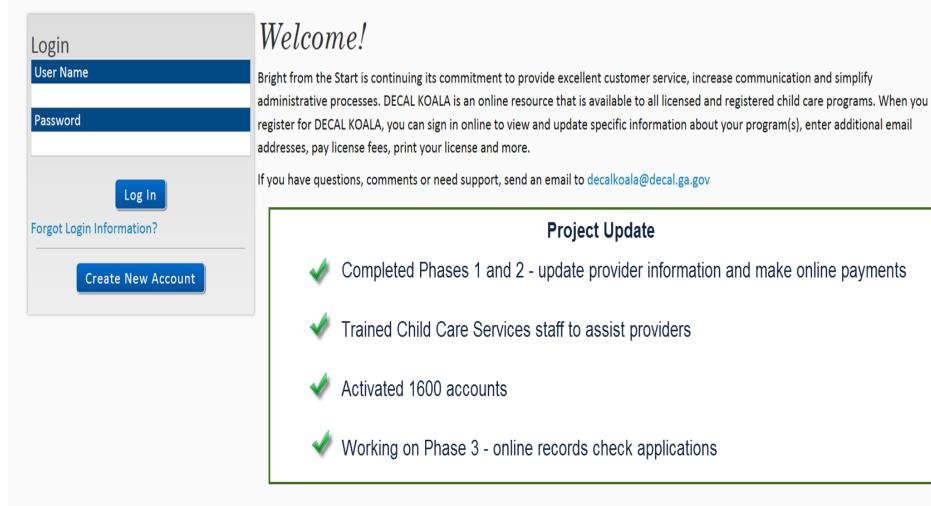
## **Child Care Services Update**

### Elisabetta Kasfir Director, CCS Program Operations



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### **Provider Self Service**



	A				CCLC-30183   Jayne Doe 🕞 Log Out
番 Home	Child Learning A	Academy			CCLC-30183
a Change Password		tion page to change fields marked v	with an *.		🔒 Print
Update Facility Information	Facility Address	Mailin	g Address*		
\$ Pay License Fee	4195 Main Street		Aain Street		QUALITY"
III View Inspection Reports	Atlanta GA - 30349	Atlanta	a, GA - 30349		Click here to learn more
View Enforcement Actions	County: Fulton Director/Admin Name*	Websit	to*	Facility Phone*	Facility Fax*
View/Print License Certificate	Jayne Doe	test.co		(404) 555-1212	(404) 555-1212
Resources	DECAL Contact Infor	matian			<b>A •</b>
Future Phases:	DECAL Contact Inform	nation			
	Title	Name	Email		Phone
C Records Check	Assigned Consultant	Earlene Huston	marcy.maioli@deca	Il.ga.gov	(770) 357-7066
Amendment Requests	Lead Consultant	Coty Johnson	anne.wearing@deca	al.ga.gov	(770) 357-4919
Accident/Incident Reporting	Regional Director	Marsha Ruiz-Crosby	marcy.maioli@deca	Il.ga.gov	(404) 463-0655
		A-Kid's Solution Early L	earning and Development	t Academy, LLC	
	Owner Contact Name		Owner Email	Owne	er Phone
	Bobby Cox		test@decal.ga.gov	(770)	778-5884

#### Email Address(es) On File

Primary Email*	Secondary Email(s)*		
test@decal.ga.gov	test@test.com	test@bellsouth.net	

#### Additional Information

Accreditation(s)		Pre-K Slots	Available		Licensed Capacity
		0			164
Services Provided		Months of	Operation		Ages Served
Accepts Child Care Subsidies*	CACFP*	<b>⊿</b> JAN	✓ MAY	SEP.	✓ Infant (0-12 months)
School-age Summer Care	SFSP*	<b>I</b> FEB	<b>✓ JUN</b>	✓ OCT	☑ Toddler (1-2 years)

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## **Status of Rule Updates**



- Child Care Learning Center (CCLC) and Group Day Care Home (GDCH) rule books have been merged.
  - Rules that differ have been revised to differentiate by capacity.
- "Family Day Care Homes" revised to "Family Child Care Learning Homes"
- New rule book for establishing Support Centers
- Key revisions for some criminal records check rules

### Status of Rule Updates (continued)



- Rule writing sessions held May July 2015
- Currently conducting "Rules Roundtables" with key CCS/Legal staff
- Stakeholder and community meetings to be held in the fall
- Public Hearing to be held at November 2015 board meeting

### **Child Care Services - FY16 Statistics**



FY Ending	June 30, 2013	June 30, 2014	June 30, 2015
Compliant	88%	90%	94%
Not Compliant	7%	10%	6%
Not Determined	5%	<1%	<1%

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## **Nutrition Services Update**

### Falita Flowers Director of Nutrition Services



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## **SFSP Outreach and Expansion Activities**

- SFSP 2015 Proclamation
- Kickoff Events
  - Athens Housing Authority
  - Clayton County Public Schools
- Strengthening Partnerships
  - Georgia Public Libraries and Governor's Grade Level Reading Campaign
  - Georgia Food Bank Association
  - USDA Rural Development and HUD
  - Georgia Department of Education
  - SE Dairy Association



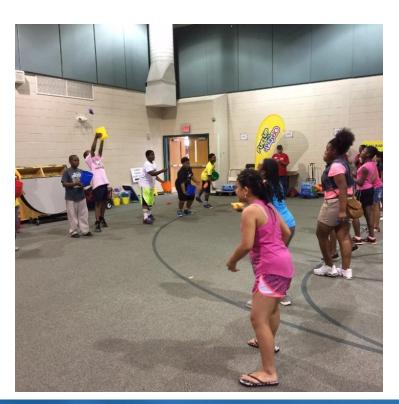




### FY 2015 SFSP Participation Update

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- Total meals served: 4.9 million
  - Total facilities/sites: 1,733
    - Average sites serving meals each day: 1,643
  - Total counties served: 100
    - Five new counties
      - Atkinson
      - Baker
      - Columbia
      - Oconee
      - Pike



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## **Successful Collaborative Partnerships**



- 42 libraries
- 13 HUD properties
- \$320,000 in grant funds
  - Expand meal service in targeted counties
  - Create mobile meal strategies



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### FY 2016 Child Nutrition Program Reauthorization



- New CACFP meal pattern requirements
- Decrease in area eligibility threshold
- Increase sponsor fee with day care homes
- Expand meal benefits
- Additional funds for outreach and expansion initiatives





## FY 2016 Initiatives and Activities



- Increase awareness and promotion
  - SFSP Summit
  - National CACFP Week
- Increase access and participation
  - After school programs
  - Adult facilities
  - SFSP meal sites



- Improve sponsor experience and performance
  - System conversion (GA ATLAS)
  - Policy implementation-Child Nutrition Program reauthorization



# **BREAK** (15 minutes)

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# **Head Start Update**

### Janice Haker Head Start State Collaboration Director



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## **Head Start Collaboration Projects**



- Annual Needs Assessment/Strategic Plan
- Disability MOU
- Homelessness MOU and Conference
- Foster Children
- Attendance (Georgia Reads)
- American Academy Pediatrics and DPH
- Home Visiting (Great Start Georgia)
- PDR
- Quality Rated
- Early Head Start/Child Care Partnerships
- Water Safety

### EHS/Child Care Partnership Grants



۲	Atlanta	Easter Seals of North Georgia	\$900,000
۲	Atlanta	DECAL	\$3,500,000
۲	Augusta	CSRA, EOA	\$900,000
۲	Cartersville	Tallatoona CAP	\$1,500,000
۲	Columbus	Enrichment Services Program	\$1,300,000
۲	Dalton	Family Resource Agency	\$1,400,000
۲	Forest Park	Clayton County CSA	\$1,100,000
۲	Fort Valley	Fort Valley State University	\$5,600,000

### TOTAL \$16,200,000



# Georgia's Pre-K Program & Instructional Support Update

# Susan Adams Assistant Commissioner for Pre-K & Instructional Support

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### **Summer Transition Program**



- Targeted six-week school readiness programs for income eligible children:
  - Rising Kindergarten Program
    - Focused on children who will attend Kindergarten in the fall but did not attend Georgia's Pre-K or attended Georgia's Pre-K or Head Start but need additional support
  - Rising Pre-K Program
    - Focused on children whose home language is Spanish and who are enrolled to attend Pre-K in the fall
- Overall goal of programs = to support children's transitions and development, particularly early literacy skills, before entering prekindergarten or kindergarten

### **Summer Transition Program**



### Rising Kindergarten

- Offered in 80 classrooms in 33 counties
- Served over 1,200 children
- 16 children per classroom
- Rising Pre-K
  - Offered in 30 classrooms in 13 counties
  - Served approximately 420 children
  - 14 children per classroom

Georgia's Pre-K Program 2015-2016



- Slots funded: 84,000
- Classes: 3,842
- Budget:
  - 180 days for children and 190 days for teachers
  - 1% increase for lead and assistant teachers, included in the rates
- New training resources:
  - Off to a Good Start Lesson Planning Guide
  - GELDS Toolbox

### Georgia's Pre-K Week 2014 - 2015



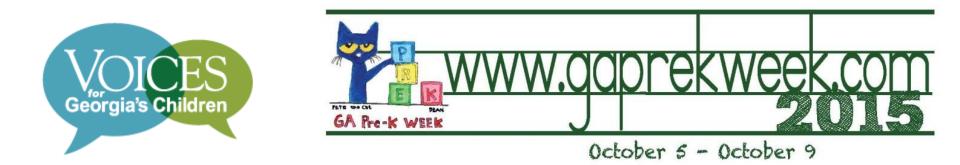
- 202 visits completed
- Visits by 30 Senators
  - 54% of the Senate
  - Four were new Pre-K Week participants
- Visits by 83 Representatives
  - 46% of the House
  - 23 were new Pre-K Week participants
- Over the last three years of Georgia's Pre-K Week, 169 members of the current legislative body have visited a Pre-K classroom.
  - 72% of the current General Assembly

## Georgia's Pre-K Week 2015-2016



We invite the DECAL board members to visit Georgia Pre-K classrooms in their local communities to build public commitment for early learning.

- October 5-9, 2015
- Contact Meghan McNail to schedule a visit <u>Meghan.mcnail@decal.ga.gov</u>



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# Supporting Social Emotional Development

### Jennie Couture Director of Practice and Supports



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## Framing the Issue



- Critical social emotional skills are developed during the birth to third grade period.
- Early problem behavior is predictive of future challenges.
- Early educators feel unprepared to address challenging behavior.
- Increased suspension and expulsion
  - 14,292 Georgia children ages 5-8 received out of school suspensions in 2014.
  - Preschool children are three times more likely to be expelled than K-12 students.
  - A disproportionate number of African American children are suspended and expelled each year.



- US ED and HHS joint policy statement on preschool expulsion
- Child Care and Development Block Grant (CCDBG) reauthorization:
  - States should have policies regarding social emotional behavioral health of young children.
  - State professional development system should include training and technical assistance to providers in:
    - Promoting social emotional development.
    - Implementing evidence-based frameworks such as the Pyramid Model of Positive Behavior Interventions and Supports (PBIS).



- GaDOE began implementing the PBIS framework in 2007 in response to high suspension and expulsion rates and disproportionality.
- GaDOE has trained more than 650 schools, and more than 20% of systems are implementing PBIS.
- School Climate Star Ratings began in the 2014-2015 school year.
- DECAL participates as part of GA DOE's strategic planning team to ensure developmentally appropriate implementation of the PBIS work in early childhood programs.



- DECAL resources and staff reallocated to focus on supporting social emotional development and competence
  - Research-based model framework identified
  - PBIS Manager hired
  - Inclusion Specialists' work reframed to include supporting PBIS work
- Professional Development and resources developed



- Pyramid Model for Supporting Social Emotional Competence in Infants and Young Children
  - Tiered intervention framework of evidence-based practices
  - Developed by two federally funded projects
  - Based on a public health model: promotion, prevention, and intervention
  - Aligned with K-12 model



- Georgia Pyramid Model State Leadership Team
  - Established in January 2015
  - State level partners
    - DOE
    - DECAL
    - DBHDD
    - DPH
    - Get Georgia Reading
  - Supports coordinated and aligned implementation in birth to eight settings across the state

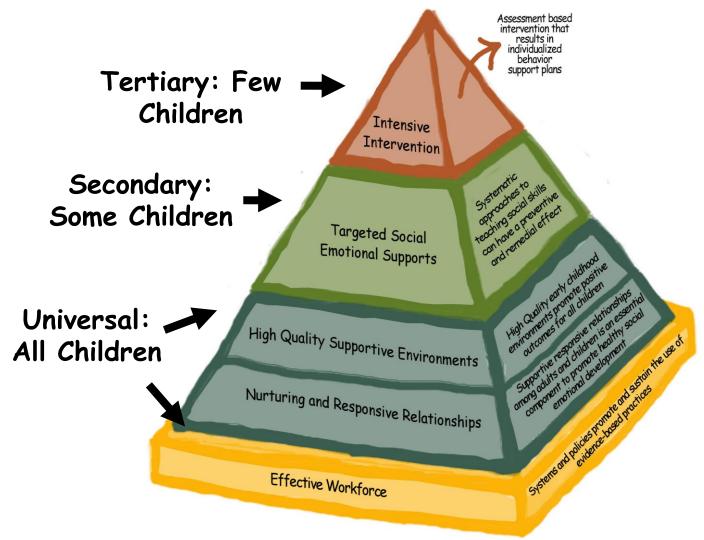
Georgia Pyramid Model State Leadership Team

### Core Values include:

- All children are capable, competent individuals and thrive in high quality learning environments.
- Children are individuals who develop at varying rates.
- Guiding Principles include:
  - All children can be taught social emotional skills.
  - A research based framework of practices must be prevention based and promote social engagement.
  - Meaningful, intentional professional development for teachers and families is essential.

### Pyramid Model for Supporting Social Emotional Competence in Infants and Young Children





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### **Effective Workforce**

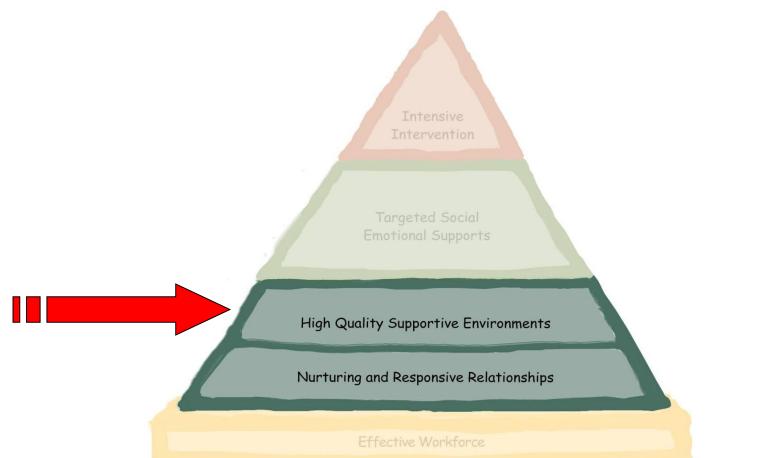




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# Nurturing and Responsive Relationships and High Quality Supportive Environments





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### **Nurturing and Responsive Relationships**



- Foundation of the pyramid
- Essential to healthy social development
- Includes relationships with children, families, and team members



### Some Strategies...

- Making deposits
- Reframing our thoughts
- Family interactions

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## **High Quality Supportive Environments**



- Inclusive early care and education environments
- Universal design for learning
- Making accommodations, providing support





### Some Strategies...

- Physical Design
- Environmental Cues
- Schedules and Routines
  - Transitions
- Rules and Expectations

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## Targeted Social Emotional Supports





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## **Targeted Social Emotional Supports**

- Emotional literacy
- Self regulation
- Problem solving
- Friendship skills





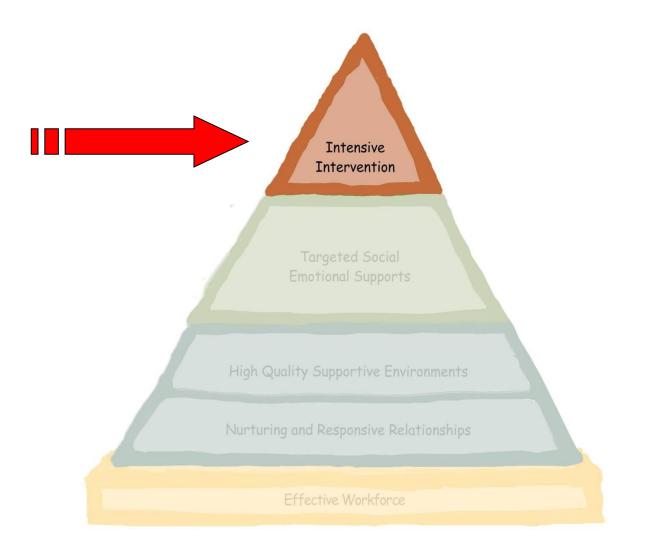


### Some Strategies...

- Explicit instruction
- Increased opportunities for instruction, practice, feedback
- Family partnerships
  - Progress monitoring and databased decision making

### Intensive Intervention





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### Intensive Intervention

- Family centered, comprehensive interventions
- Assessment-based
- Skill-building







### Some Strategies...

- Data collection
- Form and function
- Setting events
- Referrals

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### Georgia's Response - DECAL



- Supporting the understanding of child development and social emotional skills:
  - Resources:
    - GELDS
    - Online modules
  - Training:
    - Quality Rated training
    - Inclusion Specialist training
  - Onsite technical assistance and coaching:
    - Inclusion Specialists technical assistance
    - PBIS Demonstration Sites



### **Georgia PBIS Demonstration Sites**

- Collaborative effort: DECAL, DOE, and Get Georgia Reading
- Extensive training provided through a grant from the Woodward Foundation to Get Georgia Reading
- DECAL staff are supporting implementation of the model in **four** early learning programs across the state
- Get Georgia Reading staff are supporting implementation in early learning programs and elementary schools in three metro county school systems

## **Demonstration Site Commitments**



- To be eligible as a demonstration site, programs must:
  - Administer Georgia's Pre-K Program
  - Identify a site leadership team that will meet at least monthly
  - Site leadership teams must include:
    - Administrator
    - Classroom teacher
  - Participate in intensive ongoing training and coaching
  - Collect and use evaluation data

### **DECAL Demonstration Sites**



Program	Location	External Coach
Richmond Hill Montessori	Bryan County	Katie Hagan
Crisp County Pre-K	Crisp County	Esther Duggan
Kindercare #1544	Lawrenceville	Gwin Bateman
Kindercare # 1690	Marietta	Yolanda Seabrook

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### **Get Georgia Reading Demonstration Sites**



System	Program	Coach
Fulton	Sheltering Arms Welcome All Center	Leah Black
	Brookview Elementary	
	Seaborn Lee Elementary	
DeKalb	Childcare Network- Candler Rd	Deanna Hibbard
	McNair Discovery Learning Academy	
	Toney Elementary	
Atlanta City	Whitefoord, Inc	Brandy Fair
	Deerwood Academy	
	Whitefoord Elementary	

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#### Want More Information?



Center on the Social Emotional Foundations for Early Learning

http://csefel.vanderbilt.edu/

- Technical Assistance Center on Social Emotional Intervention <u>http://challengingbehavior.fmhi.usf.edu/</u>
- Pyramid Model Consortium
  <u>http://www.pyramidmodel.org/</u>





Cassa Andrews

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Jennie Couture

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# System Reform Update

#### Kristin Bernhard Deputy Commissioner for System Reform



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## System Reform Overview



- Race to the Top Early Learning Challenge Grant
  - Competitive \$51.7M grant awarded to the state for cross-agency implementation between 2014-2017
  - Composed of 12 projects including the Early Education Empowerment Zones (E3Zs)
- Quality Rated
  - Georgia's tiered quality rating and improvement system to assess, communicate, and improve the quality of child care programs

#### Child Care Resource and Referral System

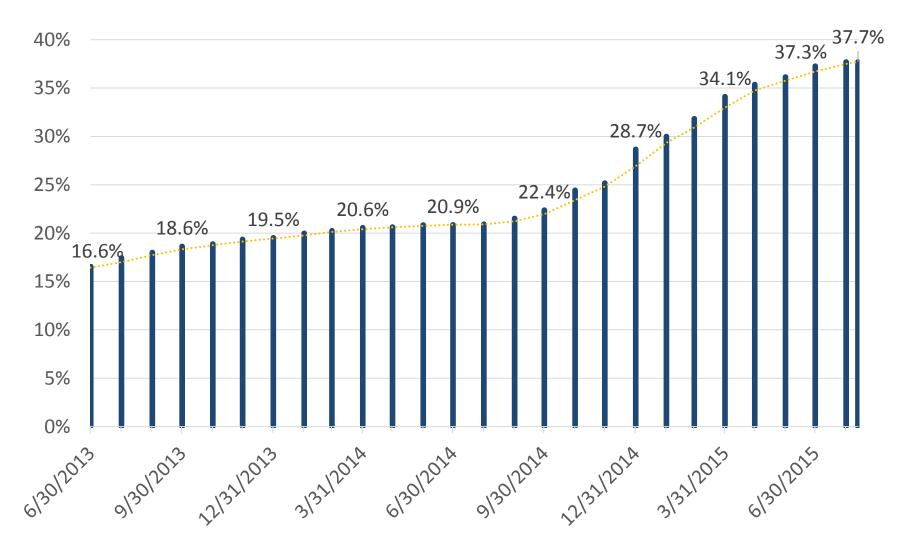
- Provides technical assistance through a network of six regions and 120+ employees to center and family child care on how to improve teaching and overall program quality
- Provides consumer awareness to families about how to find high quality child care

#### Early Head Start – Child Care Partnership Grant

- Funds child care programs to provide Early Head Start services for 168 infants and toddlers in Clayton, Fulton, DeKalb, and Gwinnett counties
- Creates two early education hubs at Sheltering Arms and Quality Care for Children - to support child care programs in meeting the Head Start Performance Standards

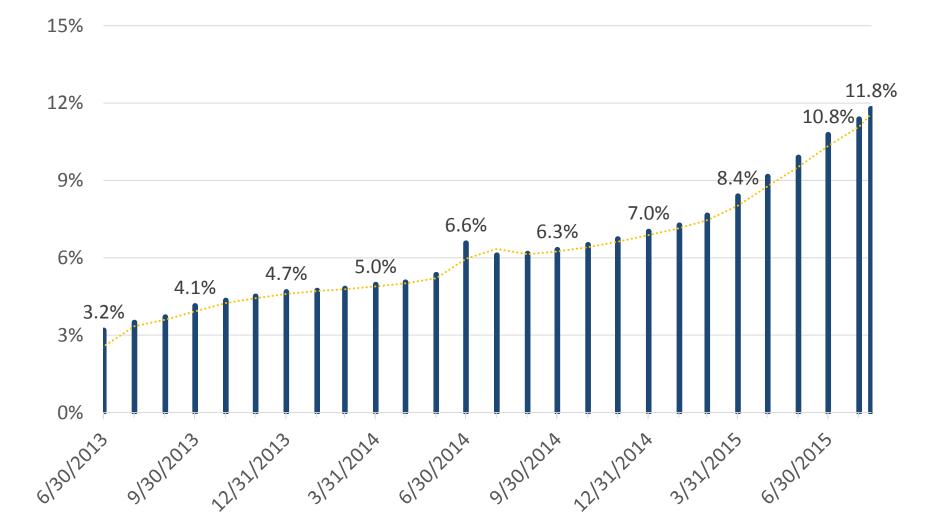
#### **Quality Rated: % Participating**





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#### **Quality Rated: % Rated**



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### **Quality Rated Subsidy Grants**



- Competitive grants funded by ELC awarded to 2- or 3-Star Quality Rated providers to serve CAPS eligible families
- Programs must:
  - Maintain 2- or 3-Star Quality Rated status for duration of grant agreement
  - Check eligibility at the program level
  - Have licensed capacity to serve requested slots
  - No more than 50% of total class enrollment in grant funded slots
  - Complete Lawful Presence Verification
  - Complete grant application
- Providers receive:
  - Increased reimbursements (90th percentile of the market based on the 2013 market rate survey)
- Parents receive:
  - High quality child care
  - \$0 family fees
  - Case management handled by child care provider
- First round of grants awarded in summer 2015; next round expected late fall 2015



### **Tiered Family Co-Pay**

- Launched July 1, 2015 in the E3Zs
- Rewards families who choose a Quality Rated child care setting by allowing them to pay a flat fee depending on the Quality Rated level of the program.
  - 1 star: \$15
  - 2 star: \$10
  - 3 star: \$5
- Goals: Increase parent awareness of the importance of quality educational experiences for their children at early ages.



## **Economic Development Grants**



- ELC funded grant opportunity up to \$100,000 per child care program offered in partnership with the Department of Community Affairs (DCA) to:
  - Expand capacity to an existing child care learning center located in an E3Z. (The expansion must create a minimum of two new full time jobs that will serve infants and toddlers.)
  - Open a new child care learning center in an E3Z.
- Eligible uses of funding:
  - Equipment for classrooms serving infants and toddlers (ages birth through three)
  - Salary subsidies for teachers serving infants and toddlers (ages birth through three)
- Grant application and additional information available at: http://dca.ga.gov/E3Z

## **Quality Rated Advisory Committee**



Apply for the Quality Rated Advisory committee today!

For more information and the application, visit: bit.ly/QualityRatedAC

Applications are due by 5pm on Tuesday, August 18th.



The Quality Rated Advisory Committee will be charged with creating meaningful reforms to Quality Rated that will foster sustainable growth to achieve 100% participation in Quality Rated by the end of 2017. Early childhood education stakeholders and child care providers that are rated (within the past year) and participating in Quality Rated are eligible to apply.

Your experiences in Quality Rated and early childhood education will provide for a direct feedback loop to Quality Rated staff to **help improve** the Quality Rated process.

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### **Lunch** (Served in Entry Area)

## **Committee Meetings**

Programs – Hickory Budget/Finance – Willow System Reform – Cypress

(The public is welcome to attend/observe committee meetings but may not participate in the committee's discussion.)

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#### **Committee Reports**



- Budget/Finance Carlene Talton
- Programs Sherron Murphy
- System Reform Susan Harper



#### Welcome to the Board of Early Care and Learning

# **Public Comments**

#### August 20, 2015

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Remaining Board Meeting Dates 2015

#### November 12, 2015

## Board Meeting Dates for 2016 (Tentative) February 18, 2016 May 12, 2016 August 18, 2016 November 10, 2016

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